

PUBLIC ADMINISTRATION AND PUBLIC-SECTOR MANAGEMENT

Studying public administration means studying the functioning of public bodies, the development of public policies, the management of government finances and the principles of management and governance in order to improve the way all of these operate. The upheavals of the 1980s and 1990s, budget problems, citizens' new demands on government and the interest aroused by reforms carried out in certain countries have all made the modernisation of the public sector a necessity. Such a reform involves applying management concepts to the performance of the public services, without dogmatism and taking into account the specific features of public policy. It also entails reflecting on the desirable perimeters of public administration in a modern democracy, as well as on the distinction between the citizen or user (deprived of all choice) and the customer (free to choose). In their strategy-making, the public authorities must also take into account pressures which go beyond the need for a new social bond: the fact that purely 'local' decision-making no longer exists (owing to the spread of European, EC or international legislation), risk management, aptitude for dialogue and listening to others, need to anticipate and evaluate the repercussions of public policies on the community.

The programs proposed by French educational institutions focus on these aspects of government reform and benchmarking in order to bring students to question the nature of present changes in law and public administration. The study of management methods applied to the central administration or local governments, quality and human resources management are fully integrated into such programs, along with units concerning specific areas such as public health, education, environment and safety.

See the data sheets on "Law" and "Economics" as well.

PROGRAMS OF STUDY

UNIVERSITIES

• Licence

A large number of French universities offer licence programs in Public Administration (to access the specific content of the programs, click on "Formation", "Enseignement" or "Études" on the websites of the universities indicated here):

Aix-Marseille 3, Amiens, Angers: <http://www.univ-angers.fr> (3rd year of licence program - L3 - only), French West Indies and Guyana: <http://www.univ-ag.fr>, Avignon: <http://www.univ-avignon.fr>, Bordeaux 4, Bourgogne, Brest (L3), Bretagne Sud: <http://www.univ-ubs.fr>, Caen, Chambéry, Clermont-Ferrand 1, Corsica: <http://www.univ-corse.fr>, Grenoble 2 (L3), Reunion Island (L3): <http://www.univ-reunion.fr>, La Rochelle, Le Mans: <http://www.univ-lemans.fr>, Lille 2 (L3), Université du Littoral: <http://www.univ-littoral.fr>, Limoges: <http://www.unilim.fr>, Metz (L3), Montpellier 1 (L3), Nancy 2 (L3), Nantes, Nice, Paris 1, Paris 2, Paris 10, Paris 11 (L3), Perpignan: <http://www.univ-perp.fr>, Poitiers (L3), Reims, Rennes 1, Rouen, Saint-Etienne, Strasbourg 3, Tours, Valenciennes.

A licence in Law, Political Science, Economics and Management, Social Science or Economic and Social Administration also permits access to Masters programs in Public Administration and Public-Sector Management.

• Masters

A large selection of Master 2 programs in Public Law, including specialisations in Administrative Law and Public-Sector Management, may be found on the EduDroit network website: www.edudroit.net, see "Domaines" (fields): Administrative Law, Constitutional Law, Economic Law, Government Finance, Public Administration, Political Science.

- Aix-Marseille 2, <http://www.univmed.fr>: Economics, Politics and Public-Sector Management, in partnership with EHESS (École des Hautes Etudes en Sciences Sociales, <http://www.ehess.fr>).
- Aix-Marseille 3, <http://www.univ-cezanne.fr>: Administrative Law and Local Governments (research); Law, Economics and Management of Local Governments; Public Administration Careers (professional); Government Finance and Taxation (research); Quality Management in Public Services, for Public-Sector Management (6 specializations); Public-Sector Careers at the IEP in Aix (<http://www.iep-aix.fr>); Public Policy: Co-ordination and Regulation; Government Contracts, Economic Regulation and Competition.
- Amiens, <http://www.u-picardie.fr>: M1 Public Administration at IPAG; Masters 2 Local and Regional Administration; Evaluation and Expertise of Public Policies.
- Artois, <http://www.univ-artois.fr>: Public-Sector Management and Local and Regional Administration.
- Bourgogne, <http://www.u-bourgogne.fr>: Law and Management of Public Agents; Legal Advisor for Local and Regional Governments;

Finances of Local and Regional Governments and Groups; Local and Regional Economics and Governance.

- Bordeaux 4, <http://www.u-bordeaux4.fr>: M1 Public Policy Definition, Administration and Law; M2 in Public Policy Definition, Administration and Law with 7 specializations.
- Brest, <http://www.univ-brest.fr>: Transformation of Public Law; Public Administration and Management, European Dynamics of Public Administrations and Enterprises.
- Caen, <http://www.unicaen.fr>: Local Administration.
- Cergy, <http://www.u-cergy.fr>: Local and Regional Governments and Public Policies; International Economics and Economic Policies.
- Chambéry, <http://www.univ-savoie.fr>: Local Governments.
- Clermont-Ferrand 1, <http://www.u-clermont1.fr>: M1 Public Governance; M2 Territories, Actors, Modelling (research); Management of Local and Regional Governments, Their Groups and Satellites; High-Level Administration and Justice (professional).
- Franche-Comté, <http://www.univ-fcomte.fr>: Public Administration.
- Grenoble 2, <http://www.upmf-grenoble.fr>: Administration, Law and Territory; Local and Regional Community Economic Policy Law; M2 Public Policies and Social Change (5 specializations).
- La Rochelle, <http://www.univ-lr.fr>: Law and Management of Industrial and Commercial Public Services.
- Le Havre, <http://www.univ-lehavre.fr>: Economic Public Law of Local and Regional Governments.
- Lille 1, <http://www.univ-lille1.fr>: Administration and Management of Local and Regional Governments; Economics of Public Decision-Making; Public-Sector Management at Local and Regional Level.
- Lille 2, <http://www.univ-lille2.fr>: M1 and M2 Public Administration.
- Lille 3, <http://www.univ-lille3.fr>: Diagnosis and Evaluation in Public Economics.
- Lyon 2, <http://www.univ-lyon2.fr>: Public Administration and Local and Regional Community Law (5 specializations).
- Lyon 3, <http://www.univ-lyon3.fr>: Public and Social Finance; Taxation; Government Contracts; Public-Sector Management and Decentralised Administrations.
- Metz, <http://www.univ-metz.fr>: Decentralisation Law.
- Montpellier 1, <http://www.univ-montp1.fr>: Local and Regional Administration; Government Contracts and Partnerships; Administrative Law and Public Administration; Government Finance Law; Economic Policy.
- Nancy 2, <http://www.univ-nancy2.fr>: Local and Regional Governments and the European Union; Financial Management and European Area; Public Law (4 specializations).
- Nantes, <http://www.univ-nantes.fr>: M1 Public Administration and Management; M2 Local and Regional Community Law and Administration; Management of Social Protection and Social Security Bodies; Public Policies.
- Nice, <http://www.unice.fr>: Administration of Local and Regional Governments; Management of Public Administrations.
- Orléans, <http://www.univ-orleans.fr>: Local and Regional Governments; Local Public-Sector Management.
- Paris 1, <http://www.univ-paris1.fr>: M1 Law and Management of Government Finances; Public-Sector Economics; M2 Public Administration and Management; General Administration; Public

- Interest Law - Administration - Enterprises; Law, Administration and Financial Management of Local and Regional Governments; Law and Management of Government Finances; Public Decision-Making, Institutions and Organisations.
- Paris 2, <http://www.u-paris2.fr>: Law and Management of Government Finances; Administration and Public Policy; Legal Consulting for Local and Regional Governments; Law, Administration and Financial Management of Local and Regional Governments; Administration and Public-Sector Management; Public-Sector Management.
 - Paris 8, <http://www.univ-paris8.fr>: Contracts, Institutions, Territories; Business and Social Engineering of Local and Regional Governments.
 - Paris Dauphine, <http://www.dauphine.fr>: Territories and Public Policies in Europe; Public-Sector Management; Careers in Public Administration; Tax Administration.
 - Paris 10, <http://www.u-paris10.fr>: Management of Public Organisations and Policies; Management of Local and Regional Governments; Political and Parliamentary Work.
 - Paris 11, <http://www.jm.u-psud.fr>: Decentralisation and Local and Regional Economies; Public Enterprises and Services.
 - Paris 13, <http://www.univ-paris13.fr>: Consulting for Local and Regional Governments; Implementing and Evaluating Public Policies.
 - Pau, <http://www.univ-pau.fr>: Masters in Organisation and Management; Public-Sector Management pathway.
 - Poitiers, <http://www.univ-poitiers.fr>: Government Contracts and Delegation of Public Service; Management of Local Governments.
 - Reims, <http://www.univ-reims.fr>: Territorial Administration and Local Development; Decentralisation and Administration of Cultural Enterprises; Local Development Enterprise Law: Public-Private Partnership.
 - Rennes 1, <http://www.univ-rennes1.fr>: Economy, Consulting and Public-Sector Management M1 and 4 M2 specializations; Appraisal of Local and Regional Public Policy; Central and Territorial Administration.
 - Rouen, <http://www.univ-rouen.fr>: Public Services and Public Policies.
 - Saint-Étienne, <http://www.univ-st-etienne.fr>: Public Law and Local and Regional Policy; Government Contracts; Consulting in Local and Regional Development.
 - Strasbourg 3, <http://www.urs.u-strasbg.fr>: M1 and M2 Public Administration; M2 Contracts and Public Works; Public Policy and Public Affairs in Europe.
 - Toulouse 1, <http://www.univ-tlse1.fr>: M1 Central and Territorial Administration; M2 Local and Regional Authorities, Standards and Public Institutions; Local and Regional Public Management; Public-Sector Responses to Delinquency; Local Governance, Enterprise and Insecurity; Consulting, Expertise and Public Policy.
 - Tours, <http://www.univ-tours.fr>: Administration of Local and Regional Governments; Management of Urban Territories; Public-Sector Management.
 - Valenciennes, <http://www.univ-valenciennes.fr>: Public Administration (3 specializations in Management of Public Services).
 - Versailles-Saint-Quentin, <http://www.uvsq.fr>: Careers in the Public Service and Politics; Conflict Regulation in the Public Space.

• Doctorate

It is possible to pursue doctoral studies in Public Law in all the universities cited above, within their doctoral programs (known as *écoles doctorales*) and research laboratories in Law or Economics. Also noteworthy are the "Law, Management, International Relations" doctoral program (ED 262) at the Université Paris 5 (<http://www.univ-paris5.fr>) and two programs - "Law, Europe and Society" and "Economics, Management and Space" at the Université Paris 12 (<http://www.univ-paris12.fr>).

See the catalogue of doctoral programs on the EduFrance website as well.

ÉCOLE NATIONALE D'ADMINISTRATION, STRASBOURG, <http://www.ena.fr>

Founded in 1945, ENA trains future senior officials in the French and foreign public service. The school offers several programs, aimed at young civil servants or students (limited possibilities of access for the latter, involved in the CIL, CIAP or CISAP, programs described below), and above all experienced civil servants, who are recruited through the French embassy network abroad.

Admissions requirements (certain programs may have particular requirements; see the detailed descriptions on the ENA website or that of the Centre for European Studies in Strasbourg, CEES): being a civil servant, other public employee or, less frequently, a student intending to pursue a civil-service career in his or her country of origin; having a higher-education diploma; writing and speaking French fluently; passing the entrance exams organised by ENA. Tuition is free but students are responsible for their living expenses. Candidates can request financial aid.

ENA programs for foreign students (for complete information, see the "International cycles" section on the ENA website):

- **Long-Term International Cycle (CIL)**: 18 months in Strasbourg, general studies integrated into the initial training curriculum for French students; candidates should be under 35 years of age.
- **Short-Term International Cycle (CIC)**: 9 months in Strasbourg, general studies, integrated into the upper-level further training cycle for French administrators; aimed above all at experienced high-level civil servants, mainly diplomats seeking assignments in France; candidates should (in principle) be under 30 years of age.
- **International Cycle in Public Administration (CIAP)**: 6-1/2 months in Strasbourg, aimed at experienced civil servants (candidates should be at least 25 years of age), specialised in 3 sections: Public Administration and Institutions, Economics and Government Finance, International Relations.
- **Some 30 Specialised Short Cycles in Public Administration (CIAP)**: 2 or 4 weeks of intensive further training carried out mainly in Paris, including several in English and Spanish.
- **Long European Studies Cycle (CEES)**, <http://www.cees.Europe.fr/en/etudes/cyclelong.php>: 7 months at the Centre for European Studies in Strasbourg, aimed at a varied public (high-ranking civil servants, elected officials, corporate managers), permits ongoing professional activity, aimed at citizens of European Union member or candidate countries. CIL students can complement their training in parallel with applied research leading to a Masters program in Public Administration (MAP); students who have successfully completed the CIC or CIAP (exam scores of at least 14/20) can apply for this Research Masters program.

European Masters in Governance and Administration (MEGA), set up in 2004, is open to young officials who are citizens of France, Germany and other European Union member or candidate countries; the diploma is granted jointly by the Universities of Potsdam and Paris 1; this is a bilingual French-German program.

Political Studies Institutes (IEPs)

(for more information, see the "International Relations" data sheet): The IEPs offer a wide range of programs in Public-Sector Management, especially at Masters level. They are generally attached to local universities (with the exception of the IEP in Paris); their curricula are indicated in the "Universities" section.

POLITICAL STUDIES INSTITUTES (IEPs)

(for more information, see the "International Relations" data sheet): The IEPs offer a wide range of programs in Public-Sector Management, especially at Masters level. They are generally attached to local universities (with the exception of the IEP in Paris); their curricula are indicated in the "Universities" section.

SCIENCES PO, PARIS

The Institut d'Études Politiques de Paris, <http://www.sciences-po.fr/eng/index.html>, offers several Masters programs in the field of Public Policy (central or local and regional governments): Professional Masters in Public Affairs or Territorial and Urban Strategies. Research Masters in Economic Governance. Unique in France, the Master of Public Affairs (MPA), <http://mpa.sciences-po.fr>, is a two-year program (in English) designed in partnership with Columbia University (New York) and the London School of Economics and Political Science. The MPA is aimed at experienced professionals (or recent graduates with excellent academic records) who have already completed a coherent program of study.

GRANDES ÉCOLES

Several "Grandes Écoles" have set up specialized Masters programs focused on Public-Sector Management: ENPC, Paris, <http://www.enpc.fr>: Public Policy. ESSEC, <http://www.essec.fr>: Management of Public Services, in partnership with the ISCAE (Morocco); this program has been transferred to Casablanca.

USEFUL LINKS

- CampusFrance catalogue: <http://www.campusfrance.org>
- French public administration portal: <http://www.service-public.fr>
- Ministry for the Budget and State Reform: <http://www.modernisation.gouv.fr>
- Perspective gestions publiques - journal of the French Institute for Public-Sector Management and Economic Development (IGPDE): http://www.institut.minefi.gouv.fr/sections/etudes_publication/publications
- OECD file on "Governance and Public-Sector Management": http://www.oecd.org/topic/0,2686,fr_2649_37405_1_1_1_1_37405,00.html
- Sites devoted to French public law: <http://www.affaires-publiques.com>
<http://www.ledroitpublic.com>
<http://www.opuscitatum.com>
- Newsletter on public enterprise law: <http://www.laldpe.fr>
- Library for public reports: <http://www.ladocumentationfrancaise.fr> (heading "Droit, institutions, vie politique")
- Law in the French-speaking world: <http://droit.francophonie.org>